



**COMMUNITY DEVELOPMENT DEPARTMENT**

# **CITY OF SANTA BARBARA SEA LEVEL RISE ADAPTATION PLAN SUBCOMMITTEE**

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November 19, 2019

# Agenda

- A. Adaptation recommendations for the low-lying flood areas (cont.)
- B. Adaptation recommendations for the Harbor and Stearns Wharf
- C. Scenario modeling and economic analysis

# ADAPTATION RECOMMENDATIONS: LOW-LYING FLOOD AREAS

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(Continued from last meeting)

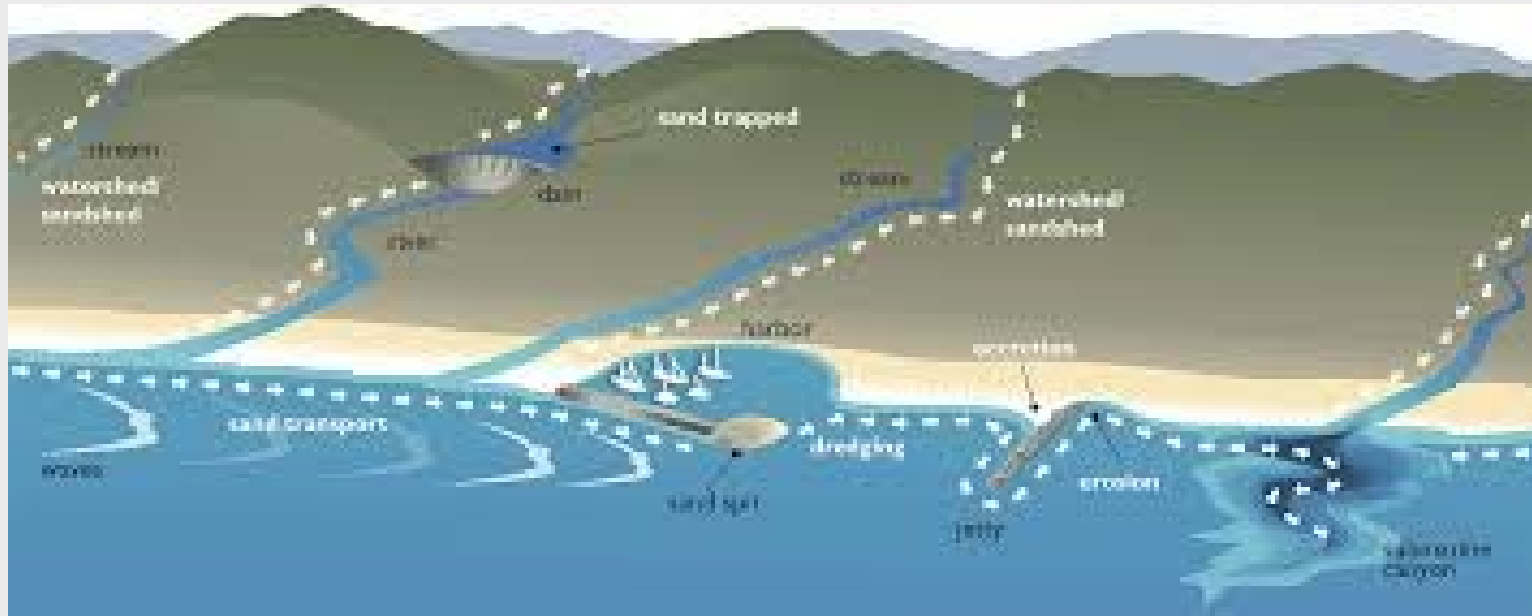
# Santa Barbara Littoral Cell

- Longshore Sediment Transport.
- Coastal Storms

# Map of Santa Barbara Littoral Cell



# Map of Santa Barbara Littoral Cell

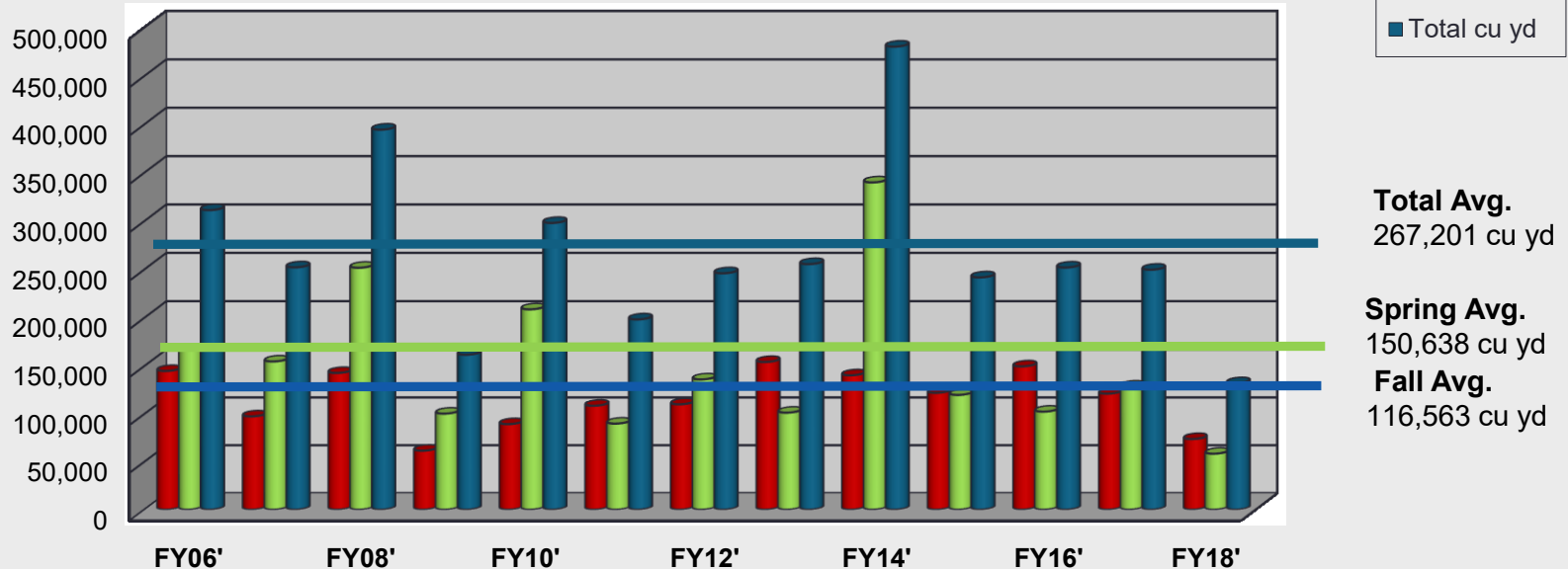


# Longshore Sediment Transport

- Sand Bypassing (Army Corps dredging)
- Maintains equilibrium when fully funded
- Significant variability from year-to-year

# Corps Dredging

Santa Barbara Harbor Sediment Management  
Annual Sand Removal FY2006 to FY2018





## East Beach and West Beach

- Would not exist without Harbor dredging
- West beach accretes during SE storms
- West beach sand “trapped” within wave shadow of Harbor

# Coastal Storms

- Impacts from large swell include:
  - Erosion, overtopping, sand transport
- Swell factors
  - Height, angle, period
- Tidal amplitude

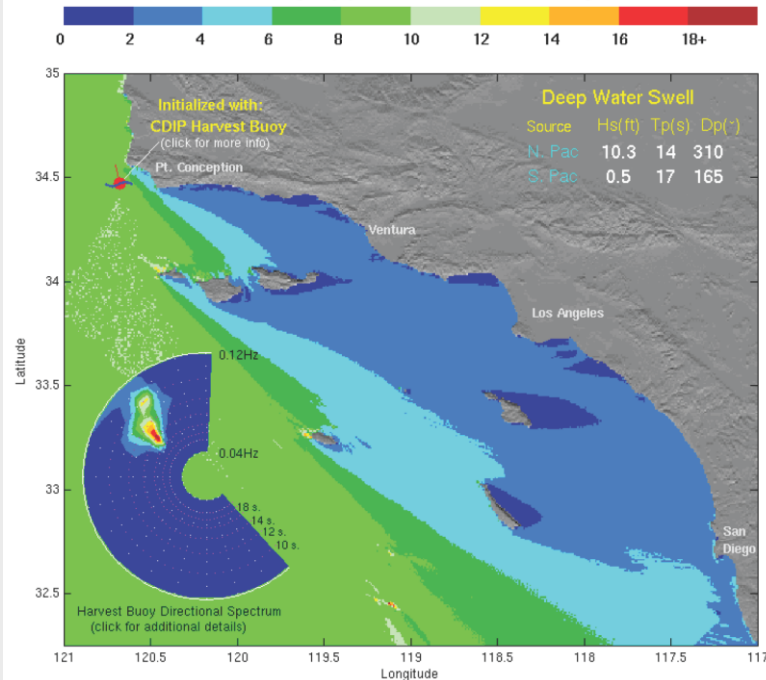
# CDIP Swell Models

CDIP The Coastal Data Information Program  
Integrative Oceanography Division



Analysis Time – 18 MAR 2014 : 1132 PST

Swell Height (ft) – Southern California Bight



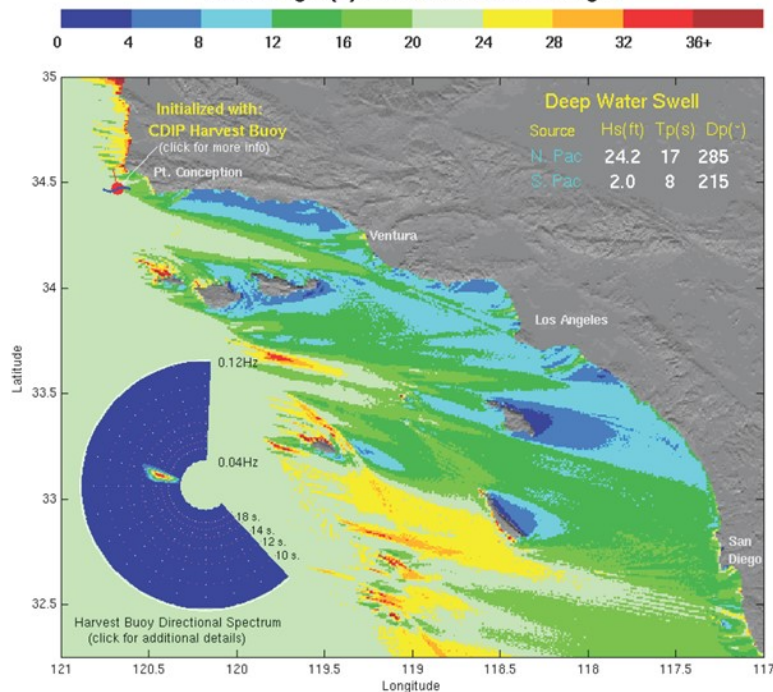
# CDIP Swell Models

CDIP The Coastal Data Information Program  
Integrative Oceanography Division

SCRIPPS  
Institution of  
Oceanography

Analysis Time – 24 FEB 2008 : 1133 PST

Swell Height (ft) – Southern California Bight



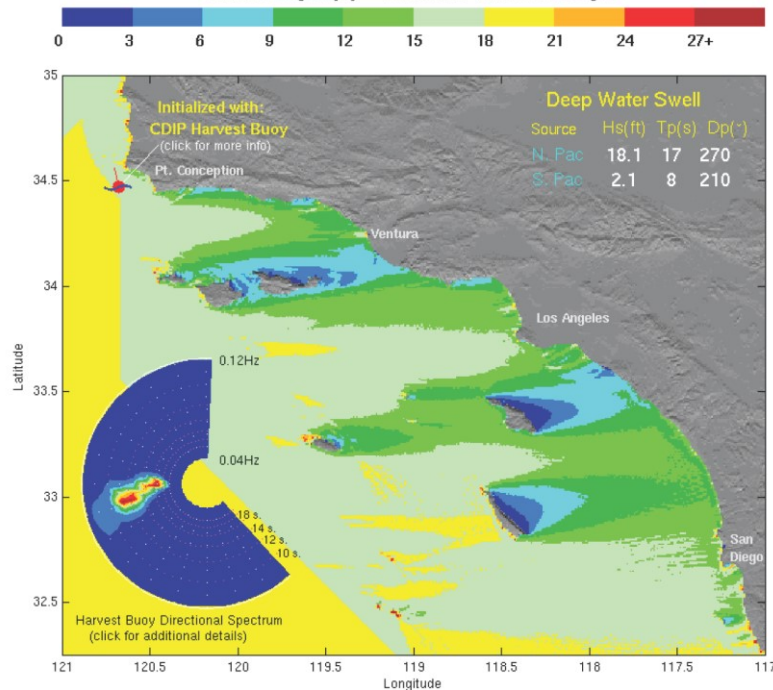
# CDIP Swell Models

CDIP The Coastal Data Information Program  
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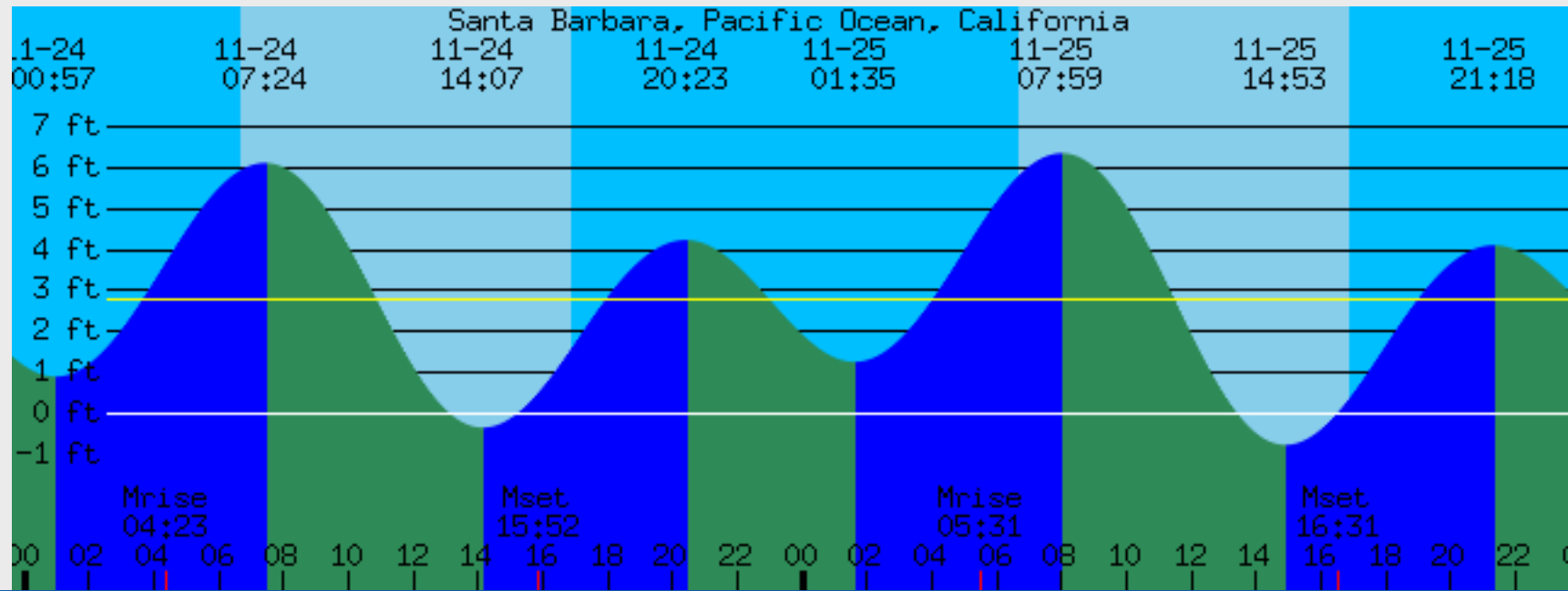
SCIRIPS  
Institution of  
Oceanography

Analysis Time – 1 MAR 2014 : 0832 PST

Swell Height (ft) – Southern California Bight



# Tidal Amplitude Image



# Low Lying Area Vulnerability Examples

- SLR increases frequency and severity

# Low Lying Area Vulnerability Examples





# Low Lying Area Vulnerability Examples



# Low Lying Area Vulnerability Examples



# Low Lying Area Vulnerability Examples



## Low Lying Area Adaptation Strategies (near-term)

- Berms (S.B.Y.C, Carpinteria, Seal Beach)
- Dune restoration
- Source = West Beach?



## Low Lying Area Adaptation Strategies (near-term)



## Low Lying Area Adaptation Strategies (mid-term)

- Groins (Pierpont groin field)
- Requires backfilling (from West Beach or import)
- Maintain and raise existing shoreline protection

# Flood Area Adaptation Framework

		0.8' rise (2030)	2.5' rise (2060)	6.6' rise (2100)
Sea-Level Rise:		NEAR-TERM	MID-TERM	LONG-TERM
Key Vulnerabilities (with no action):	By 0.8' rise:	By 2.5' rise:		
	<ul style="list-style-type: none"> <li>Continued flooding along creeks, similar to existing</li> </ul>	<ul style="list-style-type: none"> <li>More frequent flooding along Laguna, Mission, and Arroyo Burro Creeks</li> </ul>		
		By 6.6' rise:		
		<ul style="list-style-type: none"> <li>Increased frequency of flooding of areas north of Highway 101 as sea levels back up into creek channels</li> <li>Tidal inundation and increase in extent and depth of storm flooding south of Highway 101</li> <li>Coastal flooding overtops Cabrillo Boulevard at Andrée Clark Bird Refuge and floods Highway 101</li> </ul>		
POTENTIAL ADAPTATION APPROACHES	Options for Near-Term	Plan & Permit	Upgrade tide gates and weirs at Laguna Creek and Andrée Clark Bird Refuge	
		Plan & Permit	Modify floodplain ordinances to elevate and waterproof new development and substantial redevelopment	
		Plan & Permit	Modifications to sewer system and other utilities	
	Additional Options for Mid- to Long Term		Plan & Permit	Install dewatering wells across low-lying areas to achieve a lowered groundwater table
			Plan & Permit	Install pumps to remove stormwater from low-lying areas during rain events
		Begin planning for relocation of public assets	Abandon or relocate structures and infrastructure in low-lying areas	
		Plan & Permit	Build levees or flood walls along the creeks in addition to raising or building a sea wall along Cabrillo Boulevard, associated roads, and other public infrastructure	Feasibility unknown

## Recommended Near-Term Actions

- Reconstruct and possibly relocate the Laguna tide gate and pump system.
- Conduct a study to assess extreme rainfall runoff and creek discharge flooding in Laguna Channel with climate change and sea-level rise.



## Recommended Near-Term Actions

- Improve the existing tide gate and weirs at Andree Clark Bird Refuge (in progress).  
Conduct a study to assess impacts of sea-level rise on Andree Clark Bird Refuge.
- Evaluate City's floodplain ordinance for new development and redevelopment in flooding areas impacted by sea-level rise, particularly south of Highway 101

## Recommended Near-Term Actions

- Initiate study of changes in flooding as a result of:
  - *Fluvial flood events interacting with higher sea levels and*
  - *Changes in rainfall and fluvial flooding due to climate change.*
- Develop monitoring and adaptation thresholds for creek flooding.

## Recommended Near-Term Actions

- Conduct a study to analyze existing groundwater elevations, the freeboard from typical levels, and potential impacts of sea-level rise. Study the feasibility of groundwater pumping to lower the water table.
- Study feasibility of creek floodwalls, tide gates, continuous seawall, levees, or other measures to prevent inundation and storm flooding.

## Major Infrastructure Near-Term Actions

- Initiate a study of options for the wastewater system including redesign of system, adaptation options for El Estero Water Resource Center, and possible service point improvements.

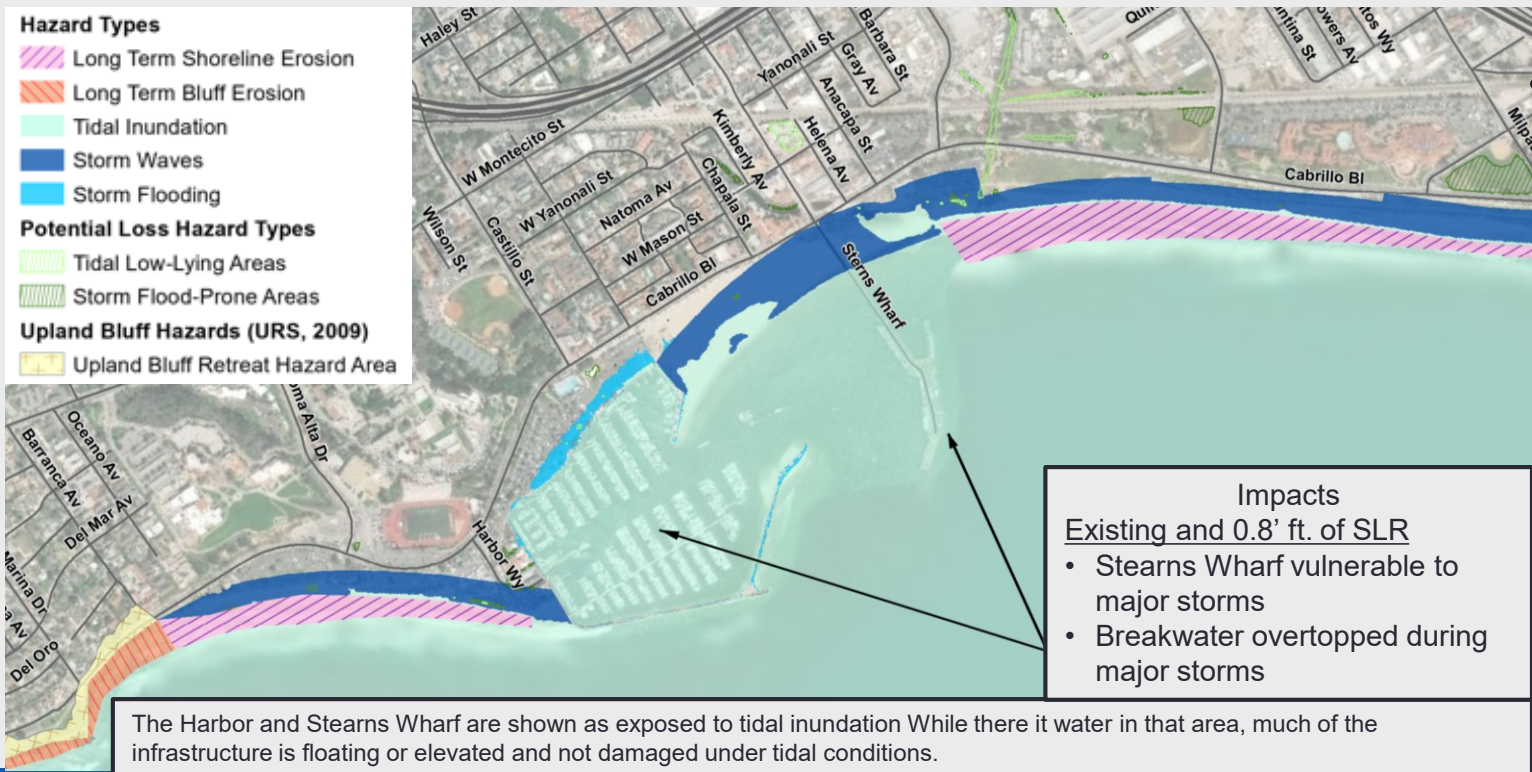
## Major Infrastructure Near-Term Actions

- Coordinate with electrical and natural gas utility providers to assess impact to energy transmission and distribution systems
- Initiate study of potential impacts to the storm water system

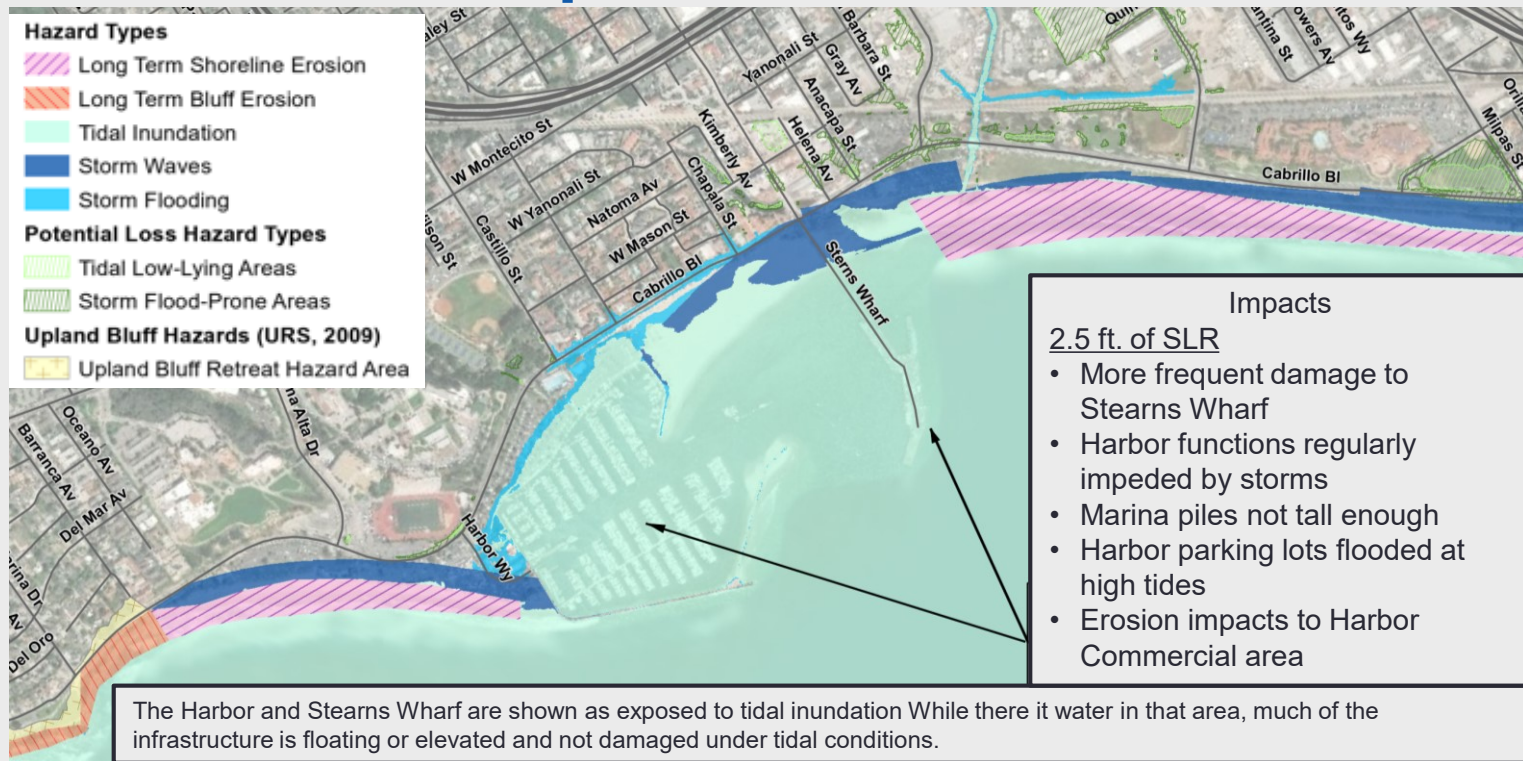
# ADAPTATION RECOMMENDATIONS: HARBOR AND STEARNS WHARF

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# 0.8 ft SLR Hazard Map: Harbor and Stearns Wharf

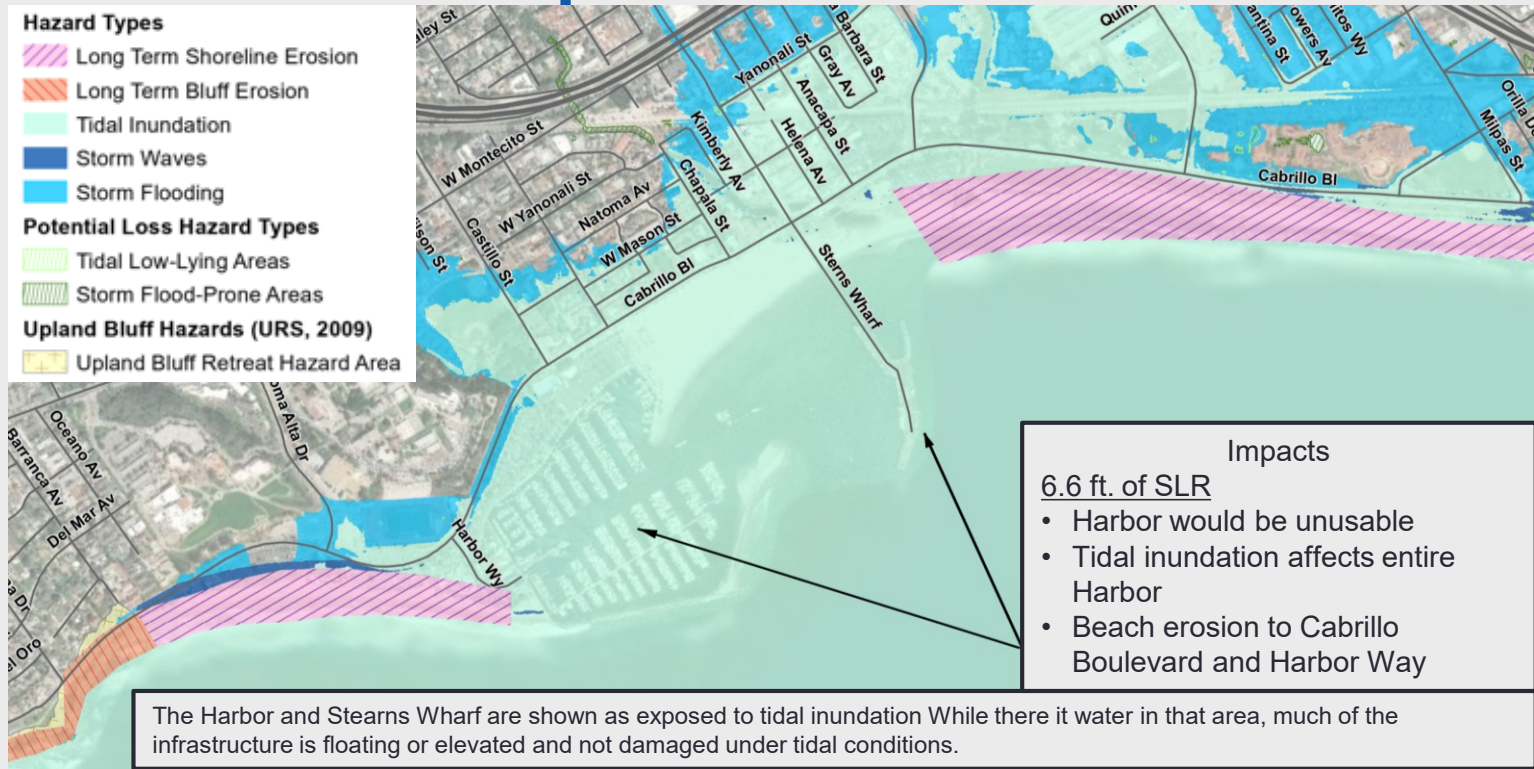


# 2.5 ft SLR Hazard Map: Harbor and Stearns Wharf





# 6.6 ft SLR Hazard Map: Harbor and Stearns Wharf



# Harbor Vulnerability Examples

- Wave overtopping seawall in front of SBYC
- Guide piles in marina (photo)
- Harbor commercial flooding (photo)
- Breakwater cap vs. sandspit

# Harbor Vulnerability Examples



# Harbor Vulnerability Examples





# Harbor Vulnerability Examples



# Harbor Vulnerability Examples



# Harbor Vulnerability Examples





## Harbor Adaptation Strategies (near-term)

- Raise height of breakwater
- Reconstruct marinas with higher guide piles
- Initiate Corps study of cap on sandspit and rock groin

## Harbor Adaptation Strategies (mid-term)

- Construct cap on sandspit and rock groin
- Raise height of breakwater and sidewalk
- Raise wave runup wall

## Harbor Adaptation Strategies (long-term)

- Expand harbor to provide fill for raising grades:
  - Excavate Launch Ramp parking expanding harbor
  - Raise Harbor Commercial area and parking
  - 1 acre excavation raises 4 acres up to 6 feet

# Stearns Wharf Vulnerability Example



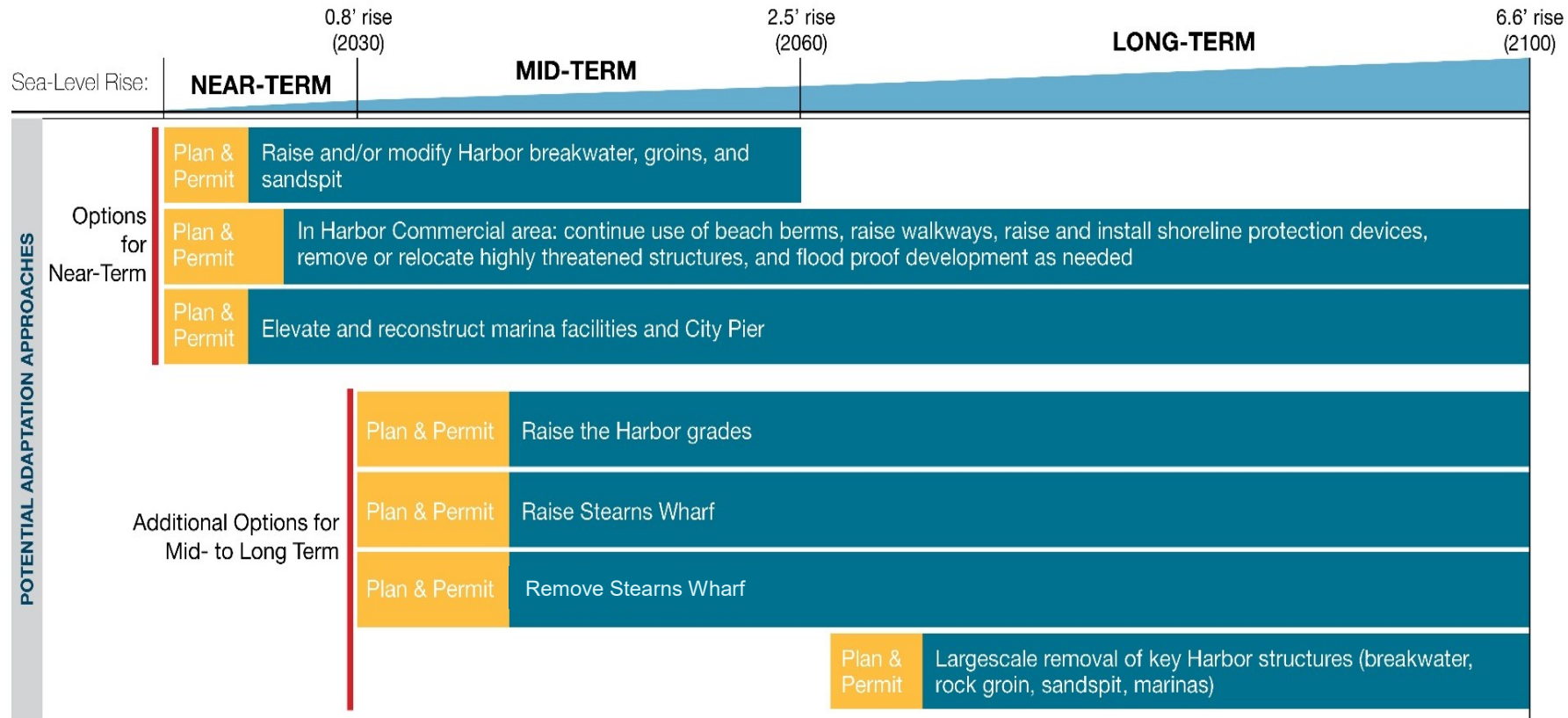
## Stearns Wharf Adaptation Strategies (short-term)

Raise section destroyed by fire or storms

- Moby Dick Restaurant
- Monitor SLR – Prepare alternatives analysis with documented SLR of 0.5'

## **Stearns Wharf Adaptation Strategies (mid and long-term)**

- Contingent on access to foot of Wharf





# SCENARIO MODELLING AND ECONOMIC ANALYSIS

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# Adaptation Scenario Analysis

- Comparison of “No Action” with two potential adaptation scenarios
  - *Protect and Retreat/Protect Hybrid Scenarios*
  - *Not intended as proposed or preferred approach*
  - *Bracket a wide-range of possible actions*
- Economic benefit-cost analysis or scenarios
  - *Compares relative costs/benefits of “No Action” with adaptation*
  - *Provides high-level understanding of costs/benefits of adapting*

## Scenario Analyzed: East City

<b>Near-term (0-0.8 ft SLR)</b>	<ul style="list-style-type: none"><li>• Continue existing sand bypassing</li><li>• Laguna Creek tide gate/pump improvements</li><li>• Additional beach nourishment at East beach</li></ul>
<b>Mid-Term (0.8- 2.5 ft SLR)</b>	<ul style="list-style-type: none"><li>• Additional beach nourishment at Leadbetter beach</li><li>• Relocate wastewater and infrastructure under beach.</li><li>• Construct seawall segment along bike path from Harbor to East beach public restroom</li><li>• Raise lands surrounding harbor above tidal inundation, raise bulkheads, groins, and breakwater. Rebuild marina facilities.</li><li>• Floodwalls up Mission and Sycamore Creeks</li><li>• Rebuild and raise Stearns Wharf</li></ul>

## Scenario Analyzed: East City

**Long-Term (2.5-6.6 ft. SLR)**

- Construct/extend seawall east along East beach to Clark Estate along bike path
- Reconstruct tide gate and add pump station at Andree Clark Bird Refuge
- Raise lands around harbor above tidal inundation
- Raise Leadbetter parking lot.
- Dewater with groundwater wells and pumps along section of Shoreline Drive behind harbor.
- Expand floodwalls up Mission and Sycamore Creeks
- Dewatering wells and pumps to manage rising groundwater in low-lying flood areas.
- Maintain/upgrade Stearns Wharf

# Scenarios Analyzed: West City

	Protect Scenario	Retreat/Protect Hybrid Scenario
<b>Near-term (0 0.8 feet SLR)</b>	<ul style="list-style-type: none"> <li>• Armor existing bluff toe and face with revetments to protect private structures</li> <li>• Allow erosion at bluff-top open spaces to allow beaches to persist</li> </ul>	<ul style="list-style-type: none"> <li>• Allow erosion at parcels to allow beaches to persist</li> <li>• Armor bluff toe at select spots on Shoreline Dr.</li> </ul>
<b>Mid-term (0.8-2.5 ft. SLR))</b>	<ul style="list-style-type: none"> <li>• Armor bluff toe along Shoreline Park.</li> <li>• Allow erosion of Douglas Family Preserve.</li> </ul>	<ul style="list-style-type: none"> <li>• Retreat parcels at risk of damage from bluff erosion</li> <li>• Armor bluff toe at spots on Shoreline Dr. and Cliff Dr.</li> <li>• Allow erosion of Douglas Family Preserve.</li> </ul>

# Potential Adaptation Analyzed, West City

	Protect Scenario	Retreat/Protect Hybrid Scenario
<b>Long-term (2.5-6.6 ft. SLR)</b>	<ul style="list-style-type: none"><li>• Build floodwall to protect Cliff Dr. from storm flooding at Arroyo Burro Creek with reconfiguration of parking</li><li>• Allow erosion of bluff-top open space at Douglas Family Preserve.</li></ul>	<ul style="list-style-type: none"><li>• Armor Shoreline Dr. and Cliff Dr. while preserving 25-foot wide seaward area for lateral public access.</li><li>• Raise Cliff Dr. at Arroyo Burro Ck. on fill and accommodate storm flooding of parking</li><li>• Allow erosion of bluff-top open space at Douglas Family Preserve.</li></ul>

# **Santa Barbara Sea Level Rise Adaptation Plan: Local Coastal Program Update**

## **Economic Analysis**

Aaron McGregor

Senior Associate, Sustainable Economic Practice

November 19, 2019

WUOLAH



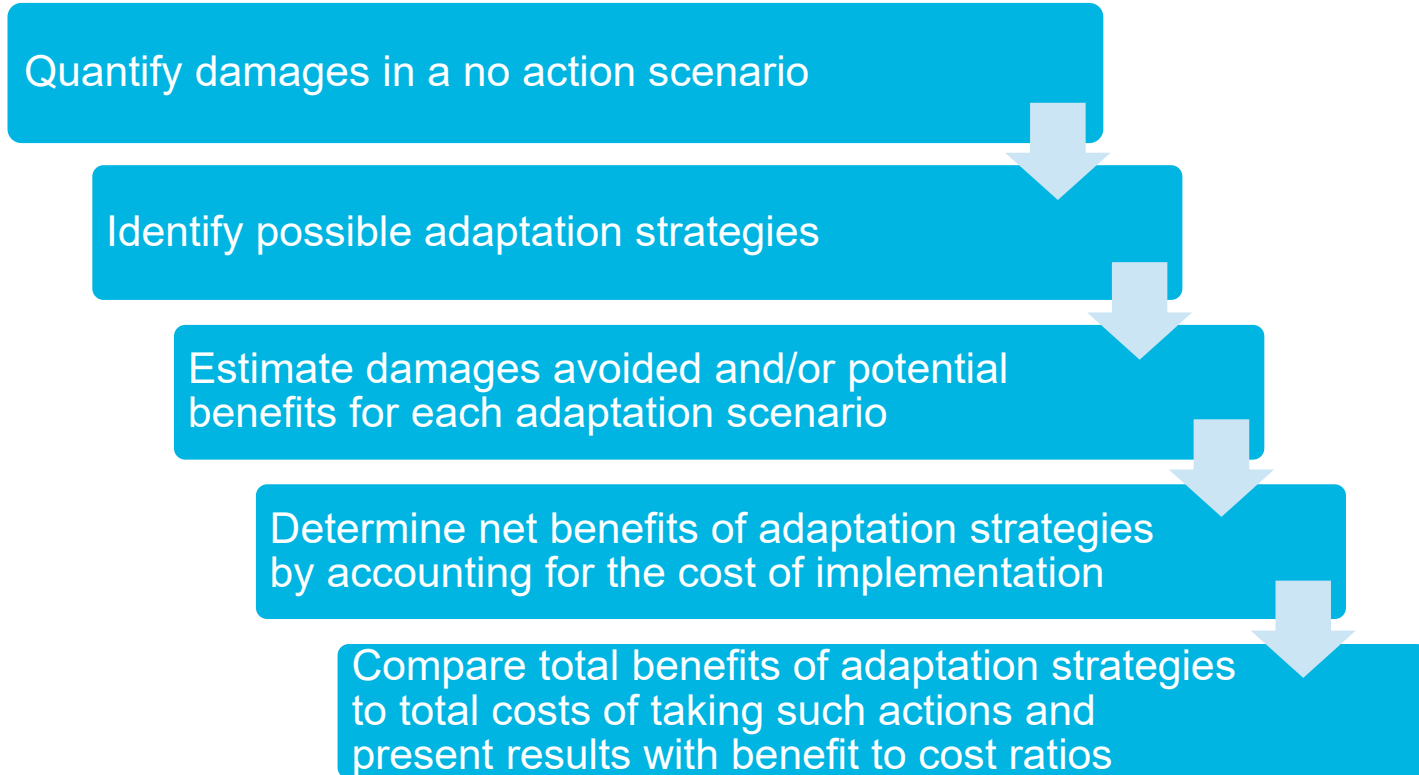
## Presentation Overview

- Economics Scope
- Economics Workflow
- Key Analysis Concepts
- Hazard Scenarios and Adaptation Scenarios
- Categories of Impact Evaluated
- No Action Summary Results and Detailed Fiscal Results
- Avoided Losses from Adaptation
- Adaptation Costs
- Cumulative Benefit-Cost Analysis Considerations

## Economics Scope

- Develop a *high level* understanding of the potential *magnitude* of economic and fiscal impacts from future coastal hazard conditions if no action is taken.
- Inform decision-making around the benefits and costs of actions that can be taken to support the people, businesses, and places that make Santa Barbara a world-class place to live, work, and recreate.
- Fulfill grant requirements.

# Economics Work Flow



## Key Analysis Concepts

- Static built environment
- Snapshot vs cumulative impacts
- Temporary (storm) vs permanent (SLR + erosion) impacts
  - One-time vs reoccurring impacts
- Evaluation methods:
  - Economic damage (focused on real and personal property)
  - Economic impact (focused on business activity)
  - Economic value (focused on beach recreation)
  - Fiscal impact (focused on revenues secured by City)

## Hazard Scenarios

- **2018 Conditions:** (1) Spring tide; (2) 100-year storm
- **2060 Conditions:** (1) Spring tide with 2.5 feet of SLR; (2) 100-year coastal storm with 2.5 feet of SLR
- **2100 Conditions:** (1) Spring tide with 6.6 feet of SLR; (2) 100-year coastal storm with 6.6 feet of SLR

## Adaptation Scenarios

- **No Action:** Do nothing to mitigate the impacts of SLR and coastal storms
- **Protect:** Armor bluffs and build flood control to protect assets in place
- **Retreat/Protect Hybrid:** retreat public and private assets up to 25 feet of major roads then armor bluffs to protect major roads in place and preserve access along road/bluff top

# Categories of Impact Evaluated

Impact Category	Temporary Storms*	Permanent Tidal and Erosion
Direct Property	Structure damage Content loss Cleanup costs	Market value loss* Real property value loss*
Displacement	Relocation costs Temporary shelter costs	Not evaluated
Business and Employment	Sales loss Wage loss	Sales loss Wage loss
Infrastructure	Not evaluated	Full replacement costs*
Fiscal	Property tax loss Sales tax loss TOT loss Waterfront Dept revenue loss	Property tax loss Sales tax loss TOT loss Waterfront Dept revenue loss
Non-Market	Not evaluated	Recreational value loss

**Note: \* = One-time impacts, otherwise recurring, annual impacts**



## Summary Results by Impact Type: No Action (\$2018)

IMPACT TYPE	EXISTING CONDITIONS			2060 CONDITIONS			2100 CONDITIONS		
	Tidal + Erosion Impacts	100-Year Storm Impacts	TOTAL IMPACTS	Tidal + Erosion Impacts	100-Year Storm Impacts	TOTAL IMPACTS	Tidal + Erosion Impacts	100-Year Storm Impacts	TOTAL IMPACTS
Direct Property	NA	\$26.6 M	<b>\$26.6 M</b>	\$190.7 M	\$16.2 M	\$206.9 M	<b>\$596.7 M</b>	\$220.1 M	<b>\$816.8 M</b>
Displacement	NA	\$1.1 M	<b>\$1.1 M</b>	NA	\$0.7 M	\$0.7 M	<b>NA</b>	\$12.2 M	<b>\$12.2 M</b>
Business	NA	\$2.4 M	<b>\$2.4 M</b>	\$57.2 M	\$0.4 M	\$57.6 M	<b>\$121.3 M</b>	\$6.5 M	<b>\$127.8 M</b>
Infrastructure	NA	NE	<b>\$0.0 M</b>	\$402.7 M	NE	\$402.7 M	<b>\$444.3 M</b>	NE	<b>\$444.3 M</b>
Fiscal	NA	\$0.7 M	<b>\$0.7 M</b>	\$15.1 M	\$0.1 M	\$15.2 M	<b>\$23.1 M</b>	\$1.3 M	<b>\$24.4 M</b>
Non-Market	NA	NA	<b>\$0.0 M</b>	\$27.0 M	NA	\$27.0 M	<b>\$34.9 M</b>	NA	<b>\$34.9 M</b>
<b>TOTAL</b>	<b>NA</b>	<b>\$30.8 M</b>	<b>\$30.8 M</b>	<b>\$692.8 M</b>	<b>\$17.4 M</b>	<b>\$710.2 M</b>	<b>\$1220.2 M</b>	<b>\$240.1 M</b>	<b>\$1460.3 M</b>

## Direct Property Impact Breakdown (%)

DIRECT PROPERTY TYPE	EXISTING CONDITIONS		2060 CONDITIONS		2100 CONDITIONS	
	Tidal + Erosion Impacts	100-Year Storm Impacts	Tidal + Erosion Impacts	100-Year Storm Impacts	Tidal + Erosion Impacts	100-Year Storm Impacts
Public Property	NA	68%	92%	55%	96%	76%
Private Property	NA	32%	8%	45%	4%	24%

# Detailed Fiscal Impacts Results: No Action (\$2018)

IMPACT TYPE	EXISTING CONDITIONS			2060 CONDITIONS			2100 CONDITIONS		
	Tidal + Erosion Impacts	100-Year Storm Impacts	TOTAL IMPACTS	Tidal + Erosion Impacts	100-Year Storm Impacts	TOTAL IMPACTS	Tidal + Erosion Impacts	100-Year Storm Impacts	TOTAL IMPACTS
Property Tax Structure Loss	NA	\$0.18 M	\$0.18 M	\$2.06 M	\$0.10 M	\$2.16 M	\$5.63 M	\$0.98 M	\$6.61 M
Sales Tax Business Loss	NA	\$0.04 M	\$0.04 M	\$0.87 M	\$0.01 M	\$0.88 M	\$1.57 M	\$0.08 M	\$1.65 M
Sales Tax Beach Recreation Loss	NA	NA	\$0.00 M	\$0.06 M	NA	\$0.06 M	\$0.08 M	NA	\$0.08 M
Total Sales Tax Loss	NA	\$0.04 M	\$0.04 M	\$0.93 M	\$0.01 M	\$0.94 M	\$1.65 M	\$0.08 M	\$1.72 M
TOT Business Loss	NA	\$0.00 M	\$0.00 M	\$0.00 M	\$0.00 M	\$0.00 M	\$2.40 M	\$0.24 M	\$2.64 M
TOT Beach Recreation Loss	NA	NA	\$0.00 M	\$0.21 M	\$0.00 M	\$0.21 M	\$0.28 M	\$0.00 M	\$0.28 M
Total TOT Loss	NA	\$0.00 M	\$0.00 M	\$0.21 M	\$0.00 M	\$0.21 M	\$2.68 M	\$0.24 M	\$2.92 M
Waterfront Department Loss	NA	\$0.45 M	\$0.45 M	\$11.91 M	\$0.00 M	\$11.91 M	\$13.10 M	\$0.00 M	\$13.10 M
TOTAL	NA	\$0.68 M	\$0.68 M	\$15.10 M	\$0.11 M	\$15.21 M	\$23.06 M	\$1.30 M	\$24.35 M

## Protect Scenario Impacts Avoided (%)

IMPACT TYPE	EXISTING CONDITIONS			2060 CONDITIONS			2100 CONDITIONS		
	Tidal + Erosion Impacts	100-Year Storm Impacts	TOTAL CHANGE	Tidal + Erosion Impacts	100-Year Storm Impacts	TOTAL CHANGE	Tidal + Erosion Impacts	100-Year Storm Impacts	TOTAL CHANGE
Direct Property	NA	NA	NA	-98%	-100%	<b>-98%</b>	-95%	-100%	<b>-97%</b>
Displacement	NA	NA	NA	NA	-100%	<b>-100%</b>	NA	-100%	<b>-100%</b>
Business	NA	NA	NA	-83%	-100%	<b>-83%</b>	-91%	-100%	<b>-92%</b>
Infrastructure	NA	NA	NA	-98%	NE	<b>-98%</b>	-98%	NE	<b>-98%</b>
Fiscal	NA	NA	NA	-82%	-100%	<b>-82%</b>	-98%	-100%	<b>-98%</b>
Non-Market	NA	NA	NA	0%	NA	<b>0%</b>	-16%	NA	<b>-16%</b>
TOTAL	NA	NA	NA	<b>-93%</b>	<b>-100%</b>	<b>-93%</b>	<b>-94%</b>	<b>-100%</b>	<b>-95%</b>

## Protect / Retreat Hybrid Scenario Impacts Avoided (%)

IMPACT TYPE	EXISTING CONDITIONS			2060 CONDITIONS			2100 CONDITIONS		
	Tidal + Erosion Impacts	100-Year Storm Impacts	TOTAL CHANGE	Tidal + Erosion Impacts	100-Year Storm Impacts	TOTAL CHANGE	Tidal + Erosion Impacts	100-Year Storm Impacts	TOTAL CHANGE
Direct Property	NA	NA	NA	-12%	-100%	<b>-19%</b>	-59%	-100%	<b>-70%</b>
Displacement	NA	NA	NA	NA	-100%	<b>-100%</b>	NA	-100%	<b>-100%</b>
Business	NA	NA	NA	-84%	-100%	<b>-84%</b>	-91%	-100%	<b>-92%</b>
Infrastructure	NA	NA	NA	-98%	NE	<b>-98%</b>	-97%	NE	<b>-97%</b>
Fiscal	NA	NA	NA	-69%	-100%	<b>-70%</b>	-88%	-100%	<b>-88%</b>
Non-Market	NA	NA	NA	-3%	NA	<b>-3%</b>	-16%	NA	<b>-16%</b>
TOTAL	NA	NA	NA	<b>-69%</b>	<b>-100%</b>	<b>-69%</b>	<b>-75%</b>	<b>-100%</b>	<b>-79%</b>

## Adaptation Costs by Decade (\$2018)

DECADE	PROTECT SCENARIO				PROTECT / RETREAT HYBRID SCENARIO			
	Capital	Capital / Maintenance	Maintenance	TOTAL COSTS	Capital	Capital / Maintenance	Maintenance	TOTAL COSTS
2020	\$0.0 M	\$0.0 M	\$0.0 M	<b>\$0.0 M</b>	\$1.0 M	\$0.0 M	\$0.1 M	<b>\$1.1 M</b>
2030	\$1955.9 M	\$128.3 M	\$5.8 M	<b>\$2089.9 M</b>	\$67.8 M	\$11.6 M	\$2.3 M	<b>\$81.7 M</b>
2040	\$0.0 M	\$0.0 M	\$7.5 M	<b>\$7.5 M</b>	\$0.0 M	\$0.0 M	\$7.5 M	<b>\$7.5 M</b>
2050	\$0.0 M	\$0.0 M	\$10.7 M	<b>\$10.7 M</b>	\$0.0 M	\$0.0 M	\$10.7 M	<b>\$10.7 M</b>
2060	\$361.3 M	\$107.1 M	\$2321.1 M	<b>\$2789.5 M</b>	\$649.8 M	\$107.1 M	\$227.3 M	<b>\$984.2 M</b>
2070	\$0.0 M	\$0.0 M	\$34.3 M	<b>\$34.3 M</b>	\$0.0 M	\$0.0 M	\$34.3 M	<b>\$34.3 M</b>
2080	\$0.0 M	\$65.8 M	\$426.2 M	<b>\$492.0 M</b>	\$0.0 M	\$65.8 M	\$293.7 M	<b>\$359.4 M</b>
2090	\$0.0 M	\$0.0 M	\$2086.3 M	<b>\$2086.3 M</b>	\$0.0 M	\$0.0 M	\$93.5 M	<b>\$93.5 M</b>
2100	\$119.4 M	\$162.6 M	\$579.0 M	<b>\$860.9 M</b>	\$202.3 M	\$162.6 M	\$445.4 M	<b>\$810.3 M</b>
<b>TOTAL</b>	<b>\$2436.6 M</b>	<b>\$463.7 M</b>	<b>\$5470.9 M</b>	<b>\$8371.2 M</b>	<b>\$920.8 M</b>	<b>\$347.0 M</b>	<b>\$1114.8 M</b>	<b>\$2382.7 M</b>

# Cumulative Benefit-Cost Analysis Considerations

## Analysis Steps:

- Account for the likelihood of modeled events occurring year-over-year across the period of analysis (2018-2100)
- Apply financial discounting techniques to relate future benefits and costs to present value terms

## Results:

- **For the No Action Scenario**, Business and Non-Market represent nearly 75% of cumulative impacts, with Direct Property, Infrastructure and Fiscal equally accounting for the rest of losses (8-10% per impact type)
- **Protect scenario not cost-effective**, benefit-cost ratio of approximately 0.2
- **Protect/Retreat hybrid scenario cost-effective**, benefit-cost ratio of approximately 1.1

**Thanks for your time!**

**Questions?**

Contact: [aaron.mcgregor@aecom.com](mailto:aaron.mcgregor@aecom.com)

# Questions or Comments?

- Website: [www.SantaBarbaraCA.gov/SLR](http://www.SantaBarbaraCA.gov/SLR)
- Contact: Melissa Hetrick, Community Development Department [mhetrick@SantaBarbaraCA.gov](mailto:mhetrick@SantaBarbaraCA.gov)